

**SPD O&M Steering Committee  
Minutes  
17-19 April 2001**

1. On 17 April 2001, the O&M Steering Committee members and support staff were provided an excellent familiarization tour of Lake Sonoma/Warm Springs Dam and of Lake Mendocino/Coyote Dam courtesy of SPN.
2. On 18 April 2001, the following business meeting was conducted with Dave Keller CESPD-CM-C, and Paul Dobie, CESPD-CM-O co-chairing:
  - a. The objectives of the meeting were:
    - To continue to build the regional business concept by ensuring the O&M process is consistent with the Project Management Business Process (PMBP).
    - To review the O&M program to ensure each District achieves maximum execution.
    - To identify reprogramming needs to accommodate the Regional and/or National priorities for FY 2001 [ this includes a review of the FY 2001 regional backlog program ].
    - To exchange information, demonstrate processes, and discuss ideas/issues that can be integrated into the O&M process.
    - To continue project familiarization for PM and O&M staffs.

A copy of the agenda and powerpoint presentation is attached.

- b. The first item of discussion was focused on the unprogrammed dredging of Redwood City Harbor by San Francisco District. Mr. George Domurat, a member of the SPD DST presented information relative to the dredging needs and alternatives. The requirements identified a need for approximately \$3.0 for the contract. After much discussion, SPN indicated they could provide \$1M of the necessary \$3M required. USACE will be asked to provide the remaining \$2M. A continuing contract will be awarded using the \$1M and the remainder provided either by USACE or the reprogramming of the SPD FY 02 O&M program. Additionally, SPK/SPN will work out the details to ensure a continuing contract is awarded.
    - c. All four district programs were then reviewed to determine any additional needs or sources for the remainder of FY 01. Execution of all programs were on schedule and appeared to be balanced in each district with the exception of the need for Redwood City Harbor and a need in SPK for an additional \$1M to clean Borel Canal. The need to clean the canal is related to the agreement that SPK has with Con-Edison to either pay for lost generation capability or clean the canal that

formerly supplied water to the power plant intake prior to construction of Lake Isabella, whenever the lake level falls below the current intake structure. The lake is projected to reach such a stage this year. The current cost and supply of power in California is a national crisis, and SPK's discussions with Con-Ed have revealed that they are under a Governor Davis mandate to not reduce their power production. Accordingly, cleaning of the canal appears to be the our only viable means of meeting our obligation and of supporting the needs of the State of California. LA District is to review the requirements relative to Oceanside in mid-May.

- d. The O&M Steering Committee will request that Mr. Steve Stockton seek \$3M in additional funds on May 10<sup>th</sup> when he meets with other USACE Commands to undertake a review of FY 01 execution. These funds will complete dredging requirements at Redwood City and the cleaning of Borel Canal (fact sheet will be provided by SPK).
- e. A discussion and review of the automation of gates as part of the Dam Tender Study with projects identified, costs and timeframe followed. It was noted by SPA that Mr. Paul Pugner of Sacramento had provided the necessary technical advice for this activity and the consensus of the O&M Steering Committee was that Mr. Pugner should be the technical lead for the region on this initiative. The O&M Steering Committee then prioritized the projects. The following program is recommended for presentation to the RMB:

| <u>Project</u>         | <u>Fiscal Year</u> | <u>Cost</u> |
|------------------------|--------------------|-------------|
| Warm Springs           | FY01               | \$110k      |
| Cochiti & Jemez        | FY02               | \$172k      |
| Coyote                 | FY02               | \$172k      |
| Carbon Canyon          | FY02               | \$174k      |
| Whittier Narrows       | FY02               | \$236K      |
| New Hogan              | FY03               | \$222k      |
| Conchas & Santa Rosa   | FY03               | \$200k      |
| Black Butte            | FY04               | \$219k      |
| Brea                   | FY04               | \$174k      |
| Fullerton              | FY04               | \$174k      |
| San Antonio            | FY04               | \$190k      |
| Hidden Dam             | FY05               | \$170k      |
| Buchanon               | FY05               | \$120k      |
| Trinidad & John Martin | FY05               | \$200k      |

Hansen, Sepulveda, Santa Fe, Alamo, and Painted Rock would not be automated.

- f. The O&M Steering Committee is concerned with a number of problems in fielding FEM, e.g. unfunded mandate, same PRIP charge for all districts, SPS/OMBIL and other legacy systems do not interface and thus double data entry is required, etc. Significant dollars would have to come out of the O&M program for training. Large projects such as Bonneville in NWD have dedicated maintenance staffs/clerk that can accommodate FEMS. Mr. Dobie was tasked with making this an issue at the MSC Ops meeting in Pittsburgh, PA April 24-26.
- g. Montgomery Watson representatives provided a demonstration of decision software being utilized by SPL. Potential applications to the RBC were discussed. On 19 April, the O&M Steering Committee decided that the tool could be used by individual districts as desired but would not be embraced for use SPD wide. The decision was based on difficulty in learning and using the tool as well as concern of potential duplication and conflict with the ABS "weighting" tool being developed and the work being done by CERL based on the Army Readiness System analysis tools.
- h. Georgann McIntire, CESP Budget Analyst, discussed the need for consistent work category cost accounting including use of MIPRs and Departmental OH and G&A rates. There was concern raised that Direct Overhead is being collected from projects in San Francisco, but the District elements are not allowed to use the overhead account.
- i. The requirement for mandatory drug testing was discussed. Safety will manage the program which includes individuals such as dam tenders, crane operators, large watercraft operators etc. Of particular concern is HQUSACE's rumored mandate to use only their national contract for the testing. This is not only cost prohibitive, but at our remote project sites, the 2-hr response requirement cannot be met. SPD needs to push to allow us to use local contracts.

3. On 19 April, the following business was conducted:

- a. The EIG report on O&M was discussed and districts were encouraged to provide comments to Larry Lang (Mr. Hess's Deputy in HQUSACE). The problems identified by the EIG quickly illustrate just how much progress has been made in the last year in SPD. Most of these items have been addressed and resolved by the O&M Steering Committee.
- b. Great progress has been made on the FY 2001 Backlog Maintenance list. A couple of projects have been accomplished in FY 01, three have been programmed for accomplishment in FY 02, and many more have plans and specifications finished should funds become available. The three projects currently programmed for FY 02 (John Martin priorities 1 and 2, Conchas priority

- 6) were removed from the 2001 backlog list as completed. This also occurred with last year's list. Pine Flat priority 19 was eliminated from the list. Priorities 12 (Coyote Valley recreation improvements) and 18 (Dry Creek erosion protection) were exchanged to place Dry Creek higher on the priority list. That leaves 15 projects on the backlog list, of which 9 have plans and specifications available. A revised list is included in this report.
- c. It was decided to meet again on 24 May for the initial review of the FY 2003 program prior to submittal to USACE and to hold a VTC meeting on 17 July to make final adjustments to the FY 01 program execution. SPA will coordinate the VTC for the 17 July meeting.